

Statement of Income and Expenditure of Consumption

(in thousands of yen)

Operating activities	Income		FY2020	FY2021	FY2022	FY2023	FY2024
		Student income	3,987,787	3,951,567	3,713,665	3,461,302	3,153,646
		Commission	66,678	59,737	52,485	49,391	42,707
		Donations	26,008	25,991	25,821	28,259	19,852
		Subsidies	1,074,370	1,142,924	1,161,592	1,105,285	994,523
		Incidental activity income	60,918	70,442	73,315	74,319	69,940
		Miscellaneous income	91,740	226,258	121,119	234,267	106,062
		Total	5,307,501	5,476,919	5,147,997	4,952,823	4,386,730
	Expenditures	Personnel expenses	3,289,643	3,388,801	3,129,465	3,193,377	2,973,927
		Expenses for education and research	1,507,409	1,646,054	1,574,858	1,582,775	1,567,899
		Expenses for management	419,074	491,496	482,009	475,829	554,208
		Uncollectible Credits	167	170	0	0	0
Total		5,216,293	5,526,521	5,186,332	5,251,981	5,096,034	
Net of Operating activities		91,208	△ 49,602	△ 38,335	△ 299,158	△ 709,304	
Non-operating activities	Income	Interest income and Dividend income	90,279	90,149	92,625	110,440	126,064
		Other income	0	0	0	0	0
		Total	90,279	90,149	92,625	110,440	126,064
	Expenditures	Loan interests	239	219	199	178	158
		Other expenditures	0	0	0	0	0
		Total	239	219	199	178	158
Net of Non-Operating activities		90,040	89,930	92,426	110,262	125,906	
Current balance		181,248	40,328	54,091	△ 188,896	△ 583,398	
Extraordinary activities	Income	Sale of assets	48,623	0	0	0	0
		Other income	13,909	12,980	12,286	106,970	38,967
		Total	62,532	12,980	12,286	106,970	38,967
	Expenditures	Loss from sale of assets	21,170	10,903	91,517	25,595	24,817
		Other expenditures	4,082	101	0	1,988	723
		Total	25,252	11,004	91,517	27,583	25,540
Net of Extraordinary activities		37,280	1,976	△ 79,231	79,387	13,427	
Total balance before transfer to capital fund		218,528	42,304	△ 25,140	△ 109,509	△ 569,971	
Transfer to capital fund		△ 9,997	△ 43,000	△ 7,357	△ 68,417	△ 29,656	
Net change during the year		208,531	△ 696	△ 32,497	△ 177,926	△ 599,627	